

DISCLAIMER



This presentation does not constitute or form part of and should not be construed as, an offer to sell or issue or the solicitation of an offer to buy or acquire securities of Mechel PAO (Mechel) or any of its subsidiaries in any jurisdiction or an inducement to enter into investment activity. No part of this presentation, nor the fact of its distribution, should form the basis of, or be relied on in connection with, any contract or commitment or investment decision whatsoever. Any purchase of securities should be made solely on the basis of information Mechel files from time to time with the U.S. Securities and Exchange Commission. No representation, warranty or undertaking, express or implied, is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of the information or the opinions contained herein. None of the Mechel or any of its affiliates, advisors or representatives shall have any liability whatsoever (in negligence or otherwise) for any loss howsoever arising from any use of this presentation or its contents or otherwise arising in connection with the presentation.

This presentation may contain projections or other forward-looking statements regarding future events or the future financial performance of Mechel, as defined in the safe harbor provisions of the U.S. Private Securities Litigation Reform Act of 1995. We wish to caution you that these statements are only predictions and that actual events or results may differ materially. We do not intend to update these statements. We refer you to the documents Mechel files from time to time with the U.S. Securities and Exchange Commission, including our Form 20-F. These documents contain and identify important factors, including those contained in the section captioned "Risk Factors" and "Cautionary Note Regarding Forward-Looking Statements" in our Form 20-F, that could cause the actual results to differ materially from those contained in our projections or forward-looking statements, including, among others, the achievement of anticipated levels of profitability, growth, cost and synergy of our recent acquisitions, the impact of competitive pricing, the ability to obtain necessary regulatory approvals and licenses, the impact of developments in the Russian economic, political and legal environment, volatility in stock markets or in the price of our shares or ADRs, financial risk management and the impact of general business and global economic conditions.

The information and opinions contained in this document are provided as at the date of this presentation and are subject to change without notice.



KEY MARKET DRIVERS



In 3Q'2021 coking coal prices expanded rapidly both on FOB Australia and CFR China basis. FOB Australia basis prices advanced because of strong demand from customers. Limited coking coal supply amidst conducting repair operations at Australian mining facilities also supported price growth.

At Chinese local market, safety inspections at coal mining facilities resumed and many mines with security violations remained out-of-operations. Supplies from Mongolia were limited as epidemiological situation in the country aggravated. Due to limited local supplies, Chinese metallurgical plants had to import premium quality coking coal from North America at higher prices.

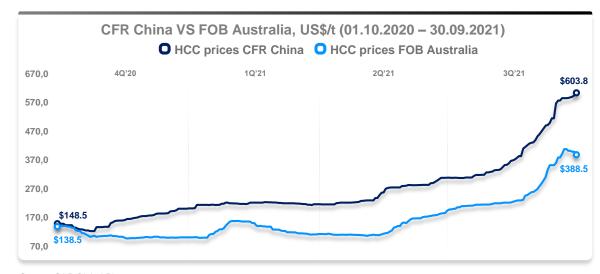
Average level of spot Premium LV HCC price in 3Q'2021 amounted to over \$266 per tonne that was about twice higher than in 2Q'2021. As a result average sales price for coking coal concentrate produced by Mechel mining segment on FCA basis in 3Q'2021 increased by 59% compared to 2Q'2021 average price.

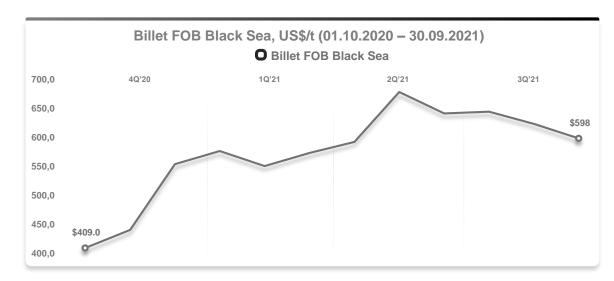
In October, Chinese Government brought in measures supporting coking coal supply increase on local market such as safety inspections recall, Mongolian border crossings opening, unloading of vessels with Australian coal that stayed at the ports since ban on import of Australian coal was imposed. These actions will bear pressure upon coking coal prices. However, price correction will most probably be gradual as serious coal deficit and logistics issues would not be overcame fast. Power crisis and start of heating season will also deter coal process from sharp decline.

In July and in first half of August iron ore concentrate prices remained on a high level. Prices were supported by weaker supply from Australia (regular overhauls at mining assets) and Brazil (production challenges). However, decreased iron ore demand associated with Chinese policy to lower steel production facilitated iron ore prices to decline in the second half of August and in September. In 4Q'2021 iron ore prices downward trend will remain in place on the back of demand deterioration.

After reaching peak levels in June, rebar prices at local Russian market were declining in 3Q'2021 by **9-11%** every month. After export taxes were imposed, steel producers attempted to redirect their sales to internal market and the supply surplus accrued. As a result, in July-August prices demonstrated a considerable reduction.

At international market rebar prices were also weakening but at lower pace, about **3-5%** per month, corresponding to billet market dynamics. Russian exporters activity was very low as a result of export duties imposition that also supported international prices.





Source: S&P Global Platts

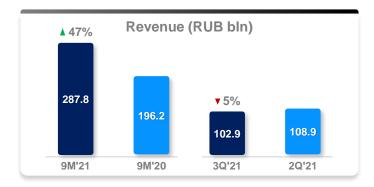
3Q'2021 FINANCIAL RESULTS SUMMARY

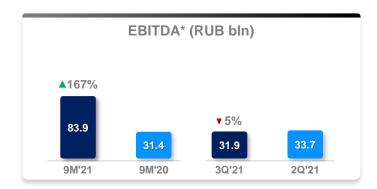


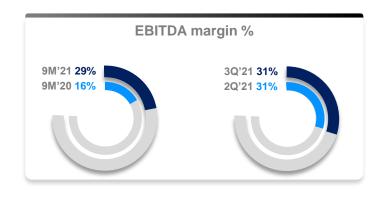
Consolidated Revenue in 3Q'2021 amounted to **102.9** bln RUB, a decrease by **5%** compared to 2Q'2021. The main negative factor was the reduction of sales volumes for both mining and steel segments products on local Russian and export markets.

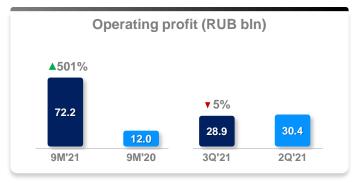
EBITDA decreased by 5% in 3Q'2021 compared to 2Q'2021 and amounted to 31.9 bln RUB reflecting a decline in sales volumes, partially offset by higher prices for both mining and steel segments products. EBITDA margin held at the 2Q2021 level and equaled to 31%.

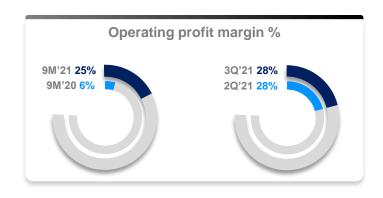
Profit attributable to Mechel PAO's equity shareholders went down by 11% and amounted to 21.3 bln RUB in 3Q'2021. A decrease in profit compared to the previous quarter was due to the same reasons which mentioned above.

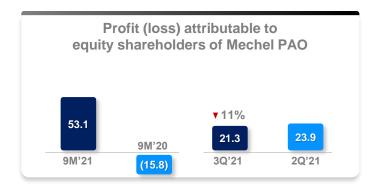














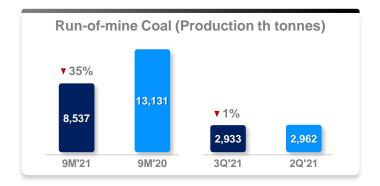
^{*} Here and further EBITDA is calculated as Adjusted EBITDA in accordance with definition in our earnings Press release Appendix A

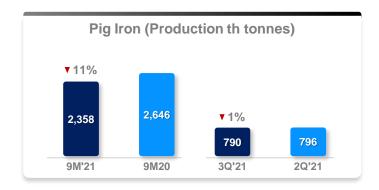
3Q'2021 PRODUCTION AND SALES SUMMARY



In 3Q'2021 coal mining volumes decreased by 1% compared to 2Q'2021.

Pig iron went down by 1% and steel production increased by 2% Q-on-Q.





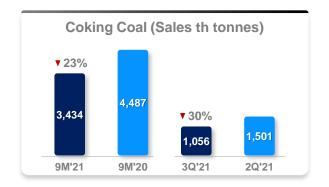


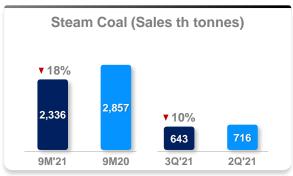
Coking coal sales volumes in 3Q'2021 decreased by 30% compared to 2Q'2021.

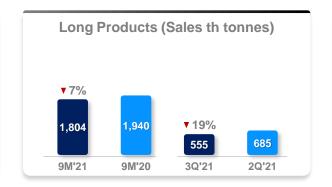
PCI sales volumes remained on 2Q'2021 level and Anthracites sales were lower by 1% Q-on-Q. Steam coal sales (including middlings) decreased in 3Q'2021 by 10% Q-on-Q.

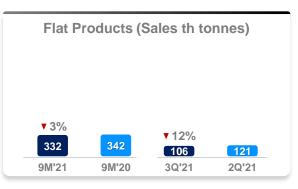
Overall met coal (Coking coal, PCI and Anthracites) sales to third parties in 3Q'2021 decreased by 29%, compared to 2Q'2021.

Long and Flat products sales in 3Q'2021 went down by 19% and 12% respectively Q-on-Q.







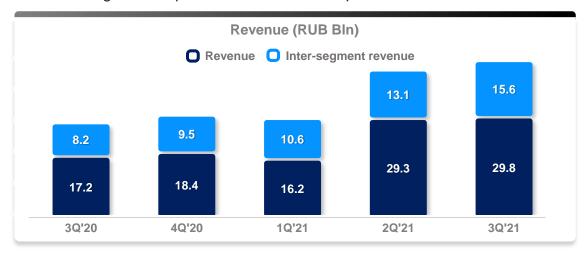


■ MINING SEGMENT

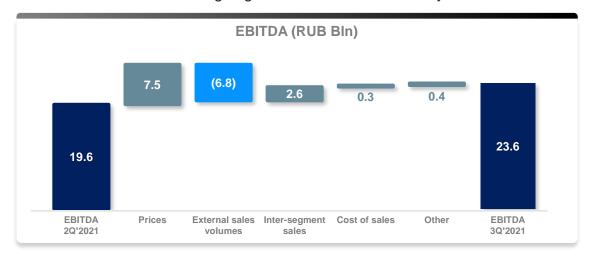


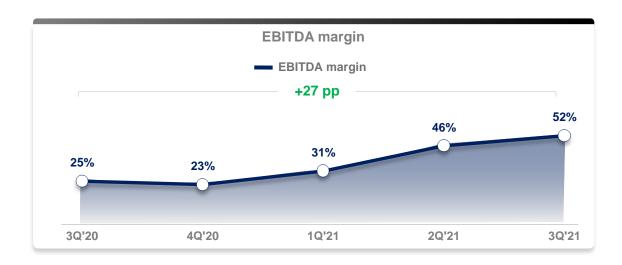
Mining segment Revenue to 3rd parties in 3Q'2021 increased by **2**% compared to 2Q'2021 primarily due to significant growth in prices for almost all types of mining products, except iron ore. As deterrent factor was a decrease in sales volumes.

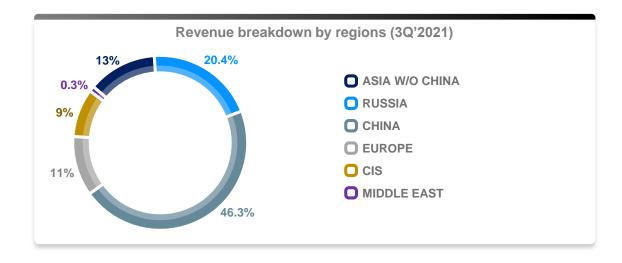
EBITDA margin went up from 46% to 52% compared to 2Q'2021.



For the same reasons mining segment EBITDA increased by 20% Q-on-Q



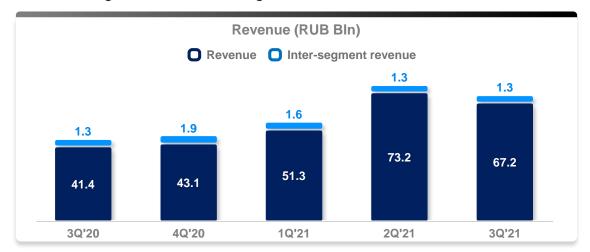


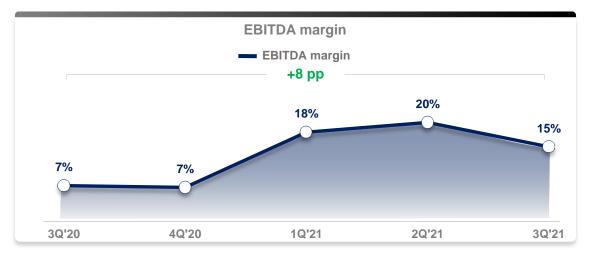


STEEL SEGMENT



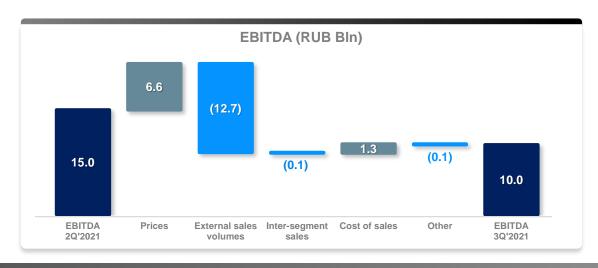
Steel segment Revenue to 3rd parties in 3Q'2021 decreased by 8% compared to 2Q'2021 primarily due to less favorable markets conditions which affected the sales volumes. Segment's EBITDA margin went down Q-on-Q from 20% to 15%.





Share of sales to Russia increased from 56% to 64% Q-on-Q. At the same time share of CIS sales decreased from 19% to 14% compared to 2Q'2021.

Steel segment EBITDA in 3Q'2021 went down by 33% compared to 2Q'2021 on reduction of sales volumes which eliminated effect of growth prices.





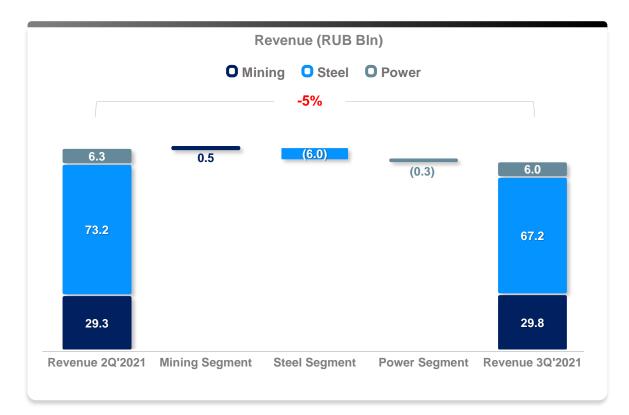
CONSOLIDATED REVENUE AND SEGMENT EBITDA DYNAMICS



Mining segment Revenue to 3rd parties in 3Q'2021 increased by **2**% compared to 2Q'2021 primarily due to significant growth in prices for almost all types of mining products, except iron ore. As deterrent factor was a decrease in sales volumes.

Steel segment Revenue to 3rd parties in 3Q'2021 decreased by **8%** compared to 2Q'2021 primarily due to less favorable markets conditions which affected the sales volumes.

Power segment Revenue to 3rd parties fell by **6%** in 3Q'2021 compared to 2Q'2021 due to seasonal factors.



Mining segment EBITDA increased by **20%** Q-on-Q as a result of significant growth in coal prices.

Steel segment EBITDA in 3Q'2021 went down by **33%** compared to 2Q'2021 on reduction of sales volumes which eliminated effect of higher prices.

Power segment EBITDA changed by **676** mln RUB in 3Q'2021 and amounted to **514** mln RUB on general, administrative and other operating expenses decline.

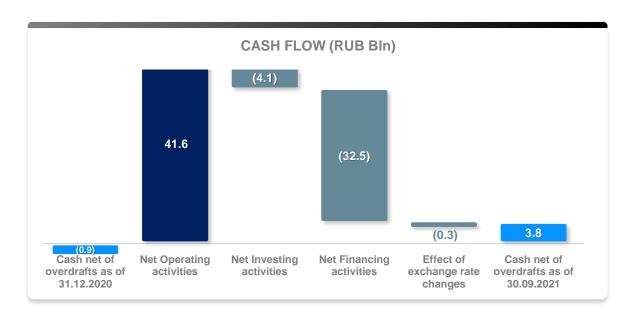


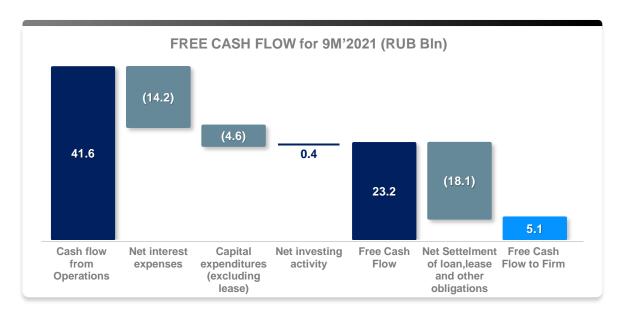
^{*}including inter-segment operation.

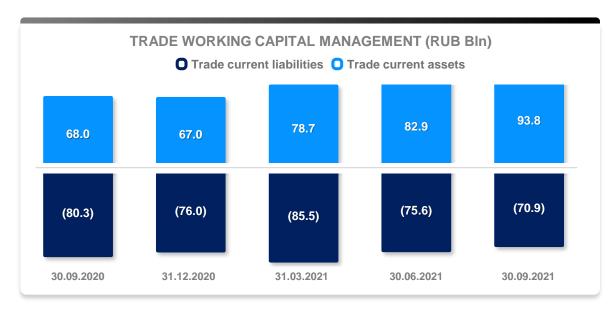
Income tax, deferred tax related to the consolidated group of taxpayers are not allocated to segments as they are managed on the group basis

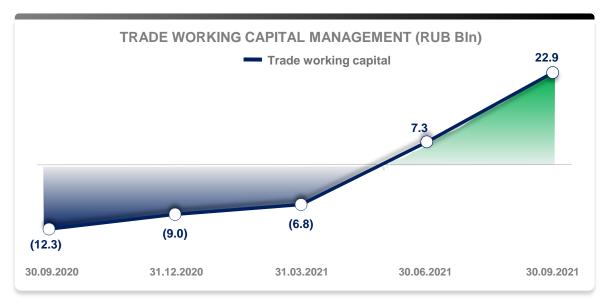
■ CASH FLOW & TRADE WORKING CAPITAL











DEBT STRUCTURE & NET DEBT / EBITDA RATIO DYNAMICS

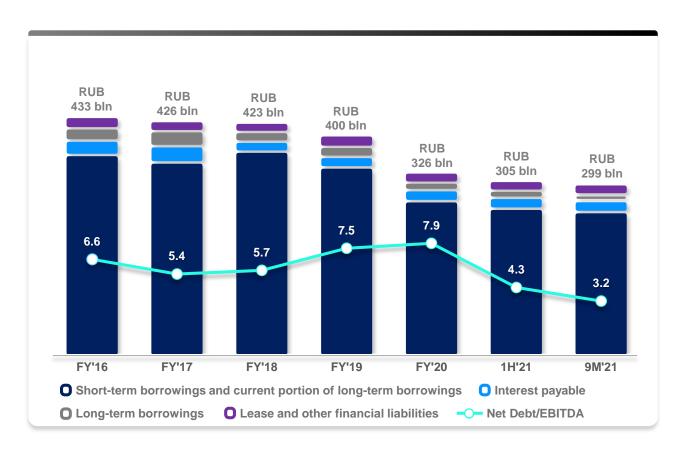


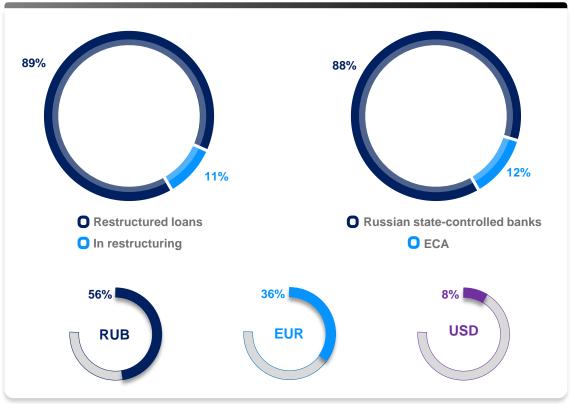
As of November 2021 portion of restructured debt is at a level of 89%; ruble portion of debt amounts to 56%; and Russian state-controlled banks hold 88% of our debt portfolio.

Net leverage substantially decreased to 3.2 as of September 30, 2021, compared to 7.9 as of December 31, 2020, due to significant LTM EBITDA growth.

Average interest rate through the debt portfolio as of November 2021 is **7.2%** per annum.

In 3Q'2021 Group's net settlement of debt (including overdrafts) amounted to 6.9 bln RUB.

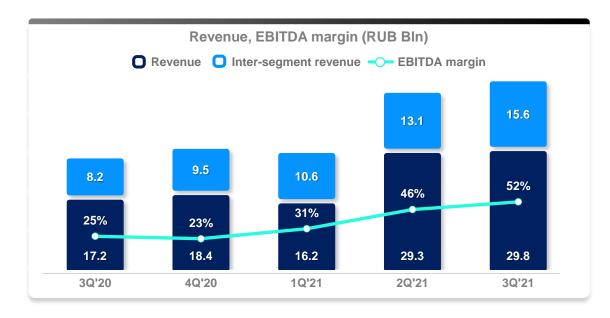


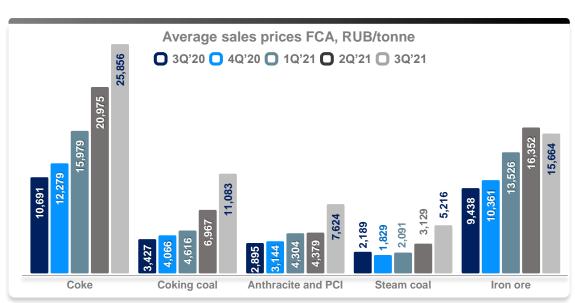


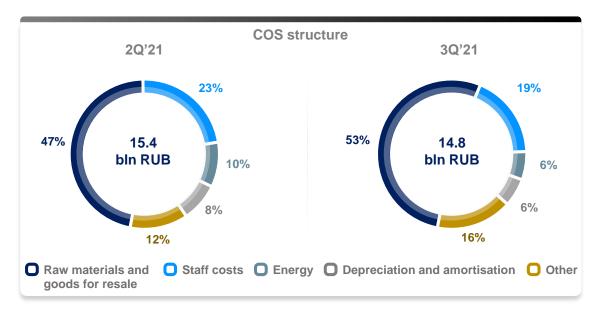


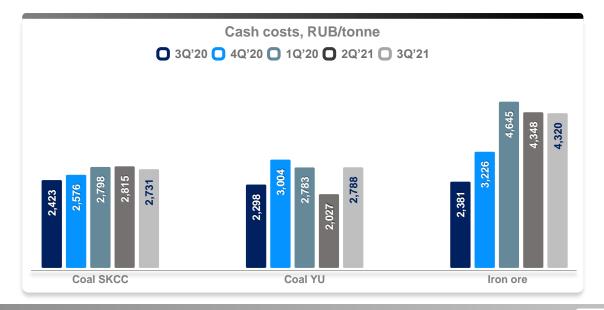
■ MINING SEGMENT





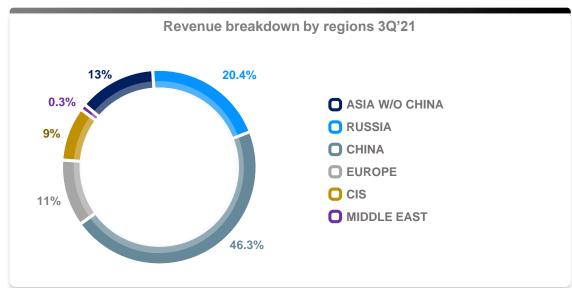


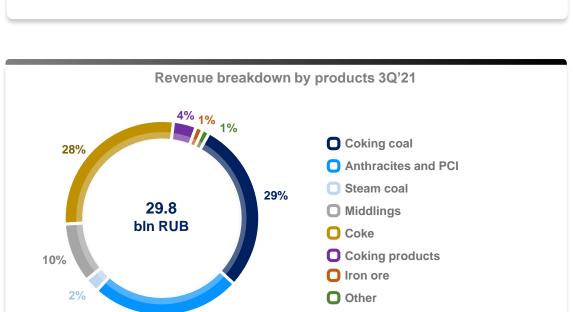


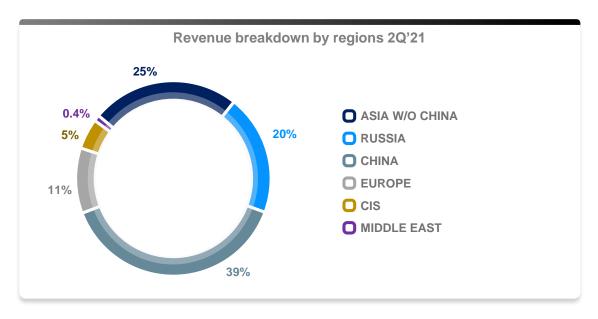


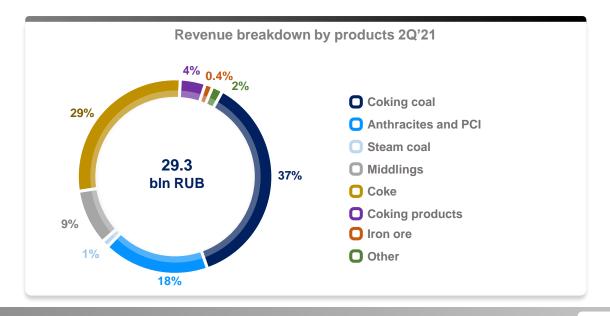
MINING SEGMENT







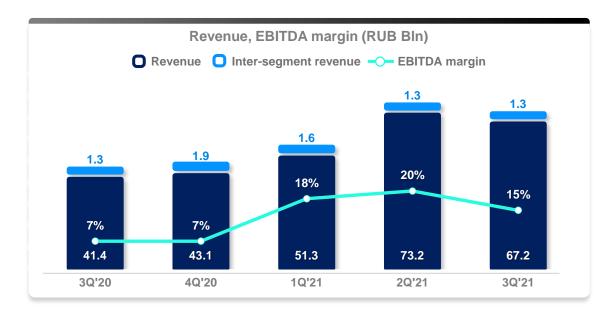


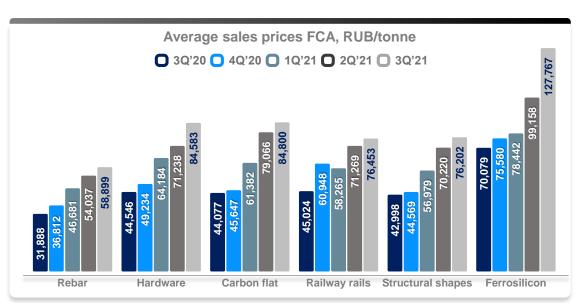


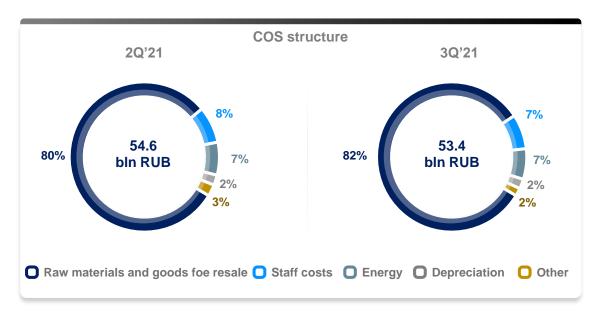
25%

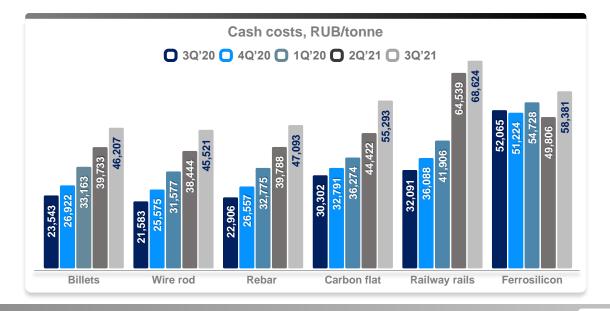
STEEL SEGMENT





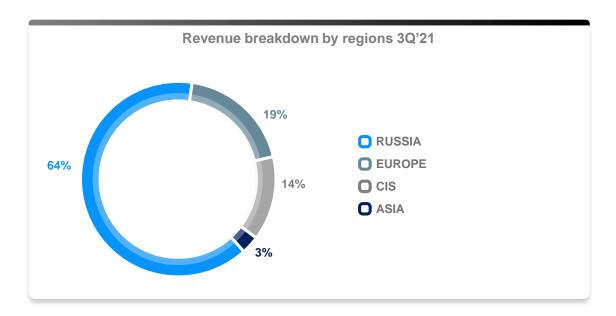


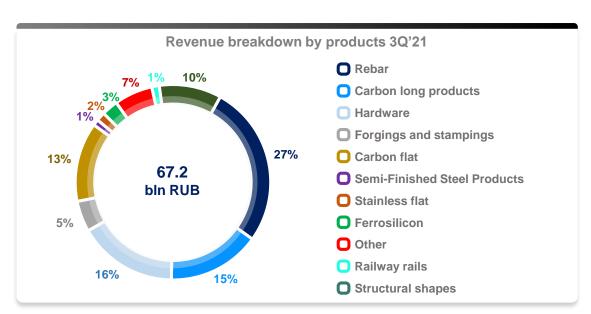


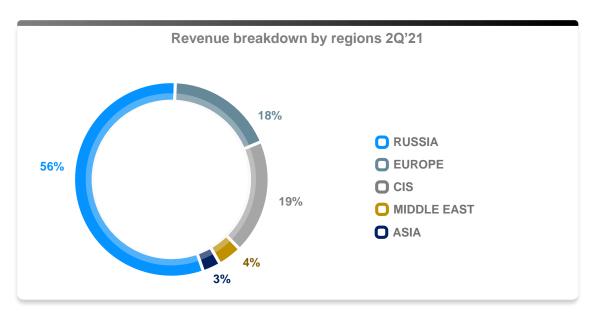


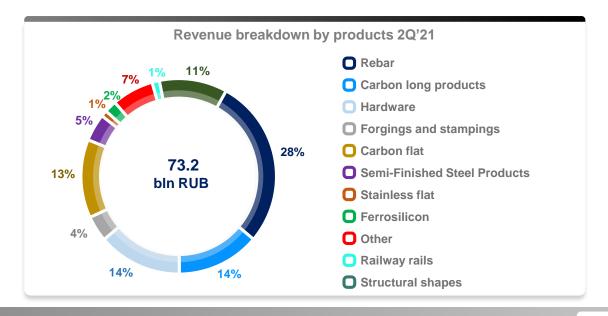
■ STEEL SEGMENT











POWER SEGMENT



Power segment Revenue to 3rd parties fell by 6% in 3Q'2021 compared to 2Q'2021 due to seasonal factors.

Power segment EBITDA changed by 676 mln RUB in 3Q'2021 and amounted to 514 mln RUB on general, administrative and other operating expenses decline.

